

Evaluation Specialist ToR - Annexes

Annex 1: Final Evaluation Detailed Questions

The ToR will be expanded into specific interview questions during the desk review of documents and consultations with the responsible staff from TBC and LIFT in Yangon. The resulting checklist of essential questions will be approved by the Programme Officer.

The following questions are examples of the expanded questions and issues to be specified in consultation with LIFT and TBC in the inception meetings:

The proposal targets a very large area in the South-East, with high conflict-sensitivity, difficult to access, displaced population and potential returnees.

Relevance:

1. How do the project activities intend to improve resilience and food security outcomes? What value and for whom, does this project add to? Is the project targeting the right beneficiaries for governance and right based activities, nutrition, natural resource management?
2. Which activities should be prioritized in order to improve outcomes?
3. How relevant is the project to the priorities and needs of the beneficiaries? Is the project addressing urgent problems and issues?
4. how relevant the project is in addressing LIFT priorities to engage in areas affected by conflict and to support a transition from humanitarian and recovery interventions to more development oriented approaches?
5. how relevant is the proposed mechanisms of grants to CSOs to the specific context?
6. how relevant is capacity building of CSOs partners to their organisational and technical development needs?
7. Is the project relevant to the current conflict context in the project area?

Effectiveness:

1. How effective was the programme in building the capacities of the CSOs partners on livelihood programming?
2. Is the project on track to achieve expected project outcomes and outputs on time?
3. Are the links between project outcomes, intermediate outcomes, outputs and activities (ToC) strong enough to achieve improved economic outcomes, livelihood opportunities, improved natural resource management and increased community resilience?
4. Have activities and their delivery methods been effective? Are there aspects that could have been done differently?
5. Has the project been effective in managing conflict sensitivity according to the principles established by LIFT (www.lift-fund.org/lift-conflict-sensitive-principles)? Which specific mechanisms to manage conflict-sensitivity have be put in place during project implementation?
6. What are, according to the beneficiaries, the advantages of the Community groups formed or strengthened through the initiatives of the project?

Efficiency:

1. Are the outputs and outcomes delivered as planned in quantity and quality?
2. To what extent were the resources allocated to project activities enabled attainment of project results?
3. To what extent has the project been staffed effectively for delivering the project?
4. Have roles and responsibilities been split between members and partners in a way that maximizes resources?

5. How effective is the collaboration between the consortium organizations? What is the overlapping of different partners implementing different resilience related components in the target area? What are the synergies that have been created to maximize impact?
6. To what extent has the project utilized local resources available in villages and encouraged local investment and the role of CSOs?

Sustainability:

1. What is the degree of ownership of objectives and achievements by project beneficiaries and stakeholders?
2. To what extent is the project embedded in local structures?
3. To what extent will the activities be sustained by beneficiaries after LIFT funding is reduced or ended?
4. Are there mechanisms installed to ensure that the activities continue beyond the project?
5. How has the project worked with government related department and EAOs for future sustainability of the activity promoted?
6. How has the project strengthened natural resource management, nutrition promotion and development management processes?
7. Has the project developed organisational development plans and documentation of lessons learned about conflict sensitivity? Has the project developed an exit strategy?

Gender equality:

1. To what extent has the project taken gender rights standards and issues into account linked to sufficient livelihoods?
2. Was the selection of the project beneficiaries appropriate and inclusive? Does it address structural inequalities and promote women's rights? Does the project reduce barriers and risks related to livelihoods assistance?
3. Does the project provide equal access to and control over productive resources? How does the project promote ownership and sustainability of the resources?
4. To what extent has the project considered gendered differences in the needs, constraints and opportunities of beneficiaries?
5. Does the project contribute in building safer communities for women?
6. To what extent have women participated equally in the project?
7. To what extent have men and women benefitted equally from the project?

Lessons learned:

1. What are the lessons learned and recommendations for improvement?
2. What is the perception of the intervention by stakeholders and beneficiaries?
3. Have there been any unintended multiplier effects negative and/or positive in regard to the project delivery mechanisms through CSOs?

Annex 2: LIFT-level Evaluation Questions

Relevance: To what extent have the LIFT strategy and LIFT interventions been relevant to the needs of the people it intends to reach?

- Have the target beneficiaries and their needs been identified accurately?
- Have the interventions been designed in an appropriate manner given the context?
- To what extent has LIFT appropriately followed and implemented its strategy?
- To what extent have the interventions actually addressed the needs of the target beneficiaries (including men, women and different social groups)?

Effectiveness: Is the strategy working? To what extent has LIFT contributed to strengthening the resilience and sustainable livelihoods of poor people in Myanmar and helped them to hang in, step up and step out?

- To what extent has LIFT contributed to increasing incomes of beneficiary households?
- To what extent has LIFT contributed to reducing vulnerabilities of beneficiary households and communities?
- To what extent has LIFT contributed to improving the nutrition of women and children?
- To what extent has LIFT contributed to the achievement of the programme-level outcomes?
- What have been the positive and negative unintended and unexpected consequences of LIFT's interventions?

Efficiency: To what extent has LIFT delivered value for money against its results framework, where material/tangible benefits are measureable?

- To what extent have projects been implemented on budget and on time?
- To what extent have value for money considerations been taken into account in the selection and design of projects?
- What is the cost per person reached overall and for specific interventions?
- What is the cost per outcome obtained for purpose-level outcomes and for selected programme-level outcomes?
- To what extent has value for money been used to inform management decisions?

Sustainability: To what extent has LIFT identified and established sustainable approaches for achieving the purpose and programme outcomes after LIFT support ends?

- To what extent has LIFT established viable business models for private sector provision of services and products, including through public and private partnerships?
- To what extent has LIFT established sustainable management of common assets/natural resources?
- To what extent has LIFT strengthened formal and informal organisations and institutional arrangements for improving the position of farmers in value chains?
- To what extent are the agricultural technologies promoted by LIFT environmentally sustainable?
- To what extent has LIFT attracted additional funding and influences the funding decisions of other partners?

Gender: To what extent has LIFT contributed to furthering gender equality and women's empowerment?

- To what extent has the design of interventions considered gendered differences in needs, constraints, and opportunities of beneficiaries?
- To what extent have women participated equally in LIFT supported interventions?
- To what extent have men and women benefitted equally from LIFT supported interventions?
- To what extent have women been empowered as a result of LIFT interventions?
- To what extent has LIFT influenced its partners to address gender issues in the programming and policy work?

Knowledge Development and Policy Influence: To what extent has LIFT generated and disseminated evidence on pro-poor rural development and influenced related policies and practice?

- To what extent has LIFT generated robust, useful evidence on sustainable agriculture, food security and rural development policy and practice?
- To what extent have knowledge products developed by LIFT been recognized and used by key development partners?
- To what extent has LIFT contributed to improving the formation and implementation of pro-poor policies and public expenditures, and through what pathways?